

EFPD <-> Tn Milton/Harmony/Johnstown/Koshkonong/Lima

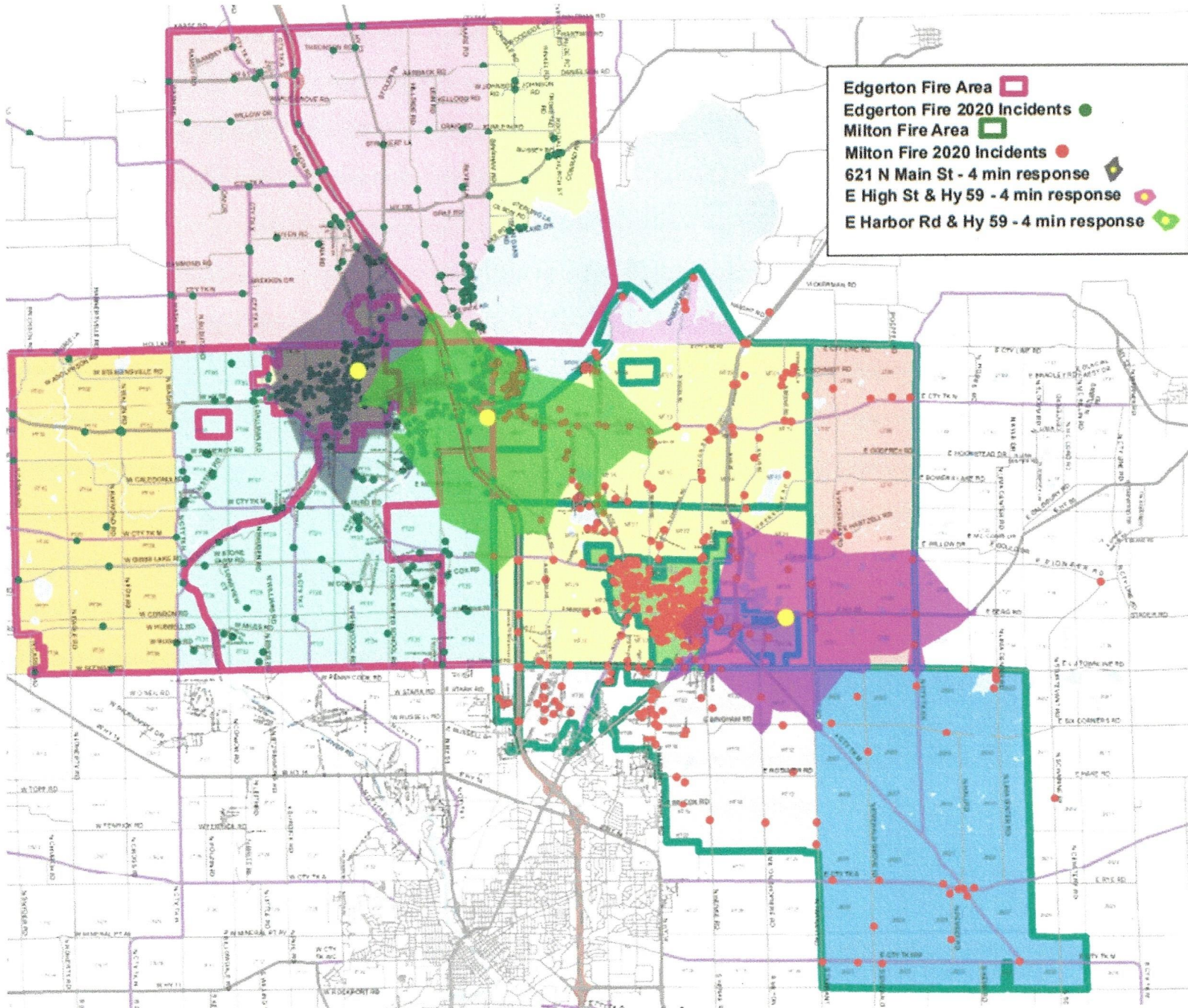
Fire/EMS Services Discussion

July 7, 2021



2020 EFPD and MFD 9-1-1 call dispersion; and,

5-Minute Response Zones around existing Edgerton and proposed Milton-East and possible Newville Stations (Option 3)



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The attached model looks at 3 options:

- 1) The originally proposed Janesville model presented December 9, 2020; adjusted for inflation based on a 1/1/23 versus 1/1/22 start date, and adjusted to reflect the 6/18/21 memo from Janesville to Harmony Twp with the proposed 2022, 2023 and 2024 increased billing amounts.
 - 2) A EFPD model developed to serve the entire existing MFD response area; 6 municipalities from 2 stations, a "Milton East" (in the Township) and "Milton West" (in the City), plus a potential future Newville Station.
 - 3) A EFPD model developed to serve the 4 current MFD Townships; 5 municipalities from 1 station in the Township, plus a potential future Newville Station.
- All staffed using a "combination model", meaning a mixture of full-time, POP and Intern personnel, with a minimum of 3 career in each station at all times.
 - Paramedic level EMS in all stations.

"A EFPD model" what is the difference between a "Janesville model" and an "EFPD model":

- Participative Oversight – The EFPD is an independent District, not a City Department controlled by any given municipality. The EFPD is controlled by its own Board of Commissioners that come from each of its invested municipalities aka: control. All invested municipalities have a voice in the decision making and budgeting.

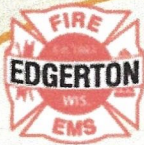
- Combination Staffing Model – The EFPD uses a blend of full-time, paid-on-premises, paid-on-call, and Intern employees, all certified and trained to the same standards, which leads to a lower cost structure. AND, it still offers the opportunity for citizens who want to be involved in their community that opportunity.
 - NOTE: EFPD full-time employees are all members of the same Union as Janesville employees, and many of our POP and POC personnel are full-time firefighters, paramedics and nurses elsewhere.

- Depth of response – Having POC employees gives EFPD the ability to backfill a Station when there is a call so if there is a second call in the same area there is staff able to respond just as quickly to the second call as the first. It also ensures additional apparatus (an Engine and a Ladder, a second Tender, etc.) not normally staffed can also respond on larger incidents.

- Geographic dispersion of resources – The EFPD proposal spreads resources across a wider geographic footprint to:
 - Improve response times over a wider area.
 - Does not place “all your resources in one basket”.

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EFPD District Agreement:

- The EFPD District Agreement dates back to 1992 when the original 5 municipalities came together to create the District.
- It has been amended 3 times over the last 29 years. Once within 2 months of the District's creation to correct a procedural (tax) issue, and twice for relatively minor clarifications; ie: the Agreement today has stood the test of time.
- New petitioning municipalities would be asked to accept the basic concepts of the Agreement as it stands today.
- Basic concepts within the Agreement:
 - The District owns all its assets.
 - Each invested municipality gets 1 Commissioner and 1 Alternate on the Board of Commissioners.
 - The District's Budget is levied by each municipality (operating and capital) based on equalized value.
 - The District's budget philosophy is to limit operating increases to the average of its member municipalities' Net New Construction; and,
 - To limit overall operating and capital increases to CPI+2%.
 - Major capital investments are mapped out for 20-years, some of which exceed CPI+2%, so that member municipalities can plan for unusual spikes.
 - The District enters into its own loans for capital investments. Municipalities are then responsible for the associated Debt Service.

- The District is a “fee for service” District, meaning we generate approximately 50% of our operating revenue from billing for fire and EMS calls.
 - The municipalities do not become liable for unpaid billings; but are asked to assist in collection efforts against residents in their jurisdiction.
 - The District Board functions much like a Police & Fire Commission when it comes to personnel issue; meaning they are responsible for approving hiring, firing and disciplinary actions; but does not get involved in day-to-day operations or management activities.
 - Detachment from the District is defined within the Agreement. An invested municipality may detach at any time with 60 days notice; but remains responsible for any Debt Service created while they were part of the District until that Debt is paid off.
- EFPD’s expectations related to potential petitions to join the District include:
- Approval of any petition to join would pass by a minimum 2/3^{rds} majority of the petitioning entities’ governing body.
 - All costs incurred by the petitioning municipality, regardless of outcome, are the sole responsibility of the petitioning municipality.
 - All legal and mutually agreed upon expenses incurred by the EFPD, regardless of outcome, shall be reimbursed by the petitioning municipality(s).
 - All invested municipalities agree to pass a Resolution annually authorizing the use of the CPI+2% provision within Chapter 66 by municipalities that choose to use it. NOTE: Passing the Resolution does not require the municipality to actually use the CPI+2% exemption.

- That the actual financial management of operating and capital levies of the existing five EFPD municipalities and the new municipalities will be managed independently for some currently undefined length of time until it is agreed by the Board to integrate the operating and capital budgets as one.
 - This is because of the difference in Levy – vs – Billing mix of the existing five EFPD municipalities (50-50) and the new municipalities (80-20).
- Shared costs (cost of the Chief, Deputy Chief, administrative staff, EFPD Headquarters, etc.) shall be split 50%-50% between the existing five EFPD municipalities and the new municipalities.

TOR Financials - Year 1 (Potentially 2023)

| YEAR 1 - 2023 SUMMARY | | | | | | | | | |
|---------------------------------|--|-----------------|--------------|---|---------------------|--------------|---|---------------------|--------------|
| | Janesville Projection 1 Station (5) | | | EFPD Model (6 Municipalities) 2 Stations (4+3+1) | | | EFPD Model (5 Municipalities) 1 Stations (5) | | |
| EXPENSES | | | | | | | | | |
| WAGES | \$1,135,023 | | | \$1,270,709 | | | \$808,676 | | |
| BENEFITS | \$619,012 | | | \$516,468 | | | \$277,790 | | |
| MGMT PAYMENT | \$180,000 | | | \$179,939 | | | \$179,939 | | |
| HR/Payroll/Accounting | \$0 | | | \$30,000 | | | \$30,000 | | |
| Operating Expenses | \$244,970 | | | \$346,933 | | | \$248,671 | | |
| TOTAL EXPENSE BUDGET | \$2,179,005 | | | \$2,344,049 | | | \$1,545,076 | | |
| Less EMS Collections | -\$250,000 | | | -\$270,110 | | | -\$110,475 | | |
| Less FAP | \$0 | | | -\$5,000 | | | -\$2,045 | | |
| TOTAL OP LEVY | \$1,929,005 | | | \$2,068,938 | | | \$1,432,556 | | |
| CAPITAL REQUIREMENT - Excludin | \$0 | | | \$22,531 | | | \$22,531 | | |
| TOTAL OP + CAPITAL LEVY | \$2,048,922 | | | \$2,091,469 | | | \$1,455,087 | | |
| 2021 Levy Total | \$1,157,736 | | | \$1,157,736 | | | \$741,155 | | |
| Year 1 Projected Increase Total | \$891,186 | | | \$933,733 | | | \$713,932 | | |
| | <u>Total</u> | <u>Increase</u> | <u>% Inc</u> | <u>Total (6)</u> | <u>Increase (6)</u> | <u>% Inc</u> | <u>Total (5)</u> | <u>Increase (5)</u> | <u>% Inc</u> |
| Milton, City | \$736,011 | \$319,430 | 76.7% | \$729,399 | \$312,818 | 75.1% | | | |
| Milton, Town | \$594,478 | \$258,004 | 76.7% | \$589,138 | \$252,664 | 75.1% | \$629,371 | \$292,897 | 87.0% |
| Harmony (80%) | \$397,806 | \$172,648 | 76.7% | \$492,790 | \$267,632 | 118.9% | \$526,443 | \$301,285 | 133.8% |
| Harmony (20%) | \$119,916 | | | | | | | | |
| Harmony, Town | \$517,722 | | | | | | | | |
| Johnstown, Town | \$106,652 | \$47,092 | 79.1% | \$140,925 | \$81,365 | 136.6% | \$150,549 | \$90,989 | 152.8% |
| Koshkonong, Town | \$35,018 | \$15,198 | 76.7% | \$34,703 | \$14,883 | 75.1% | \$37,073 | \$17,253 | 87.0% |
| Lima, Town | \$59,041 | \$18,535 | 45.8% | \$104,514 | \$64,008 | 158.0% | \$111,651 | \$71,145 | 175.6% |
| | \$2,048,922 | \$830,906 | 88.2% | \$2,091,469 | \$993,370 | 90.5% | \$1,455,087 | \$773,569 | 113.5% |

| YEAR 1 - 2023 SUMMARY - FACILITIES | | | | | | | | | |
|------------------------------------|--------------|-----------------|--------------|------------------|---------------------|--------------|------------------|---------------------|--------------|
| CAPITAL REQUIREMENT - Facilitie: | \$175,000 | | | \$535,702 | | | \$357,135 | | |
| | <u>Total</u> | <u>Increase</u> | <u>% Inc</u> | <u>Total (6)</u> | <u>Increase (6)</u> | <u>% Inc</u> | <u>Total (5)</u> | <u>Increase (5)</u> | <u>% Inc</u> |
| Milton, City | \$802,782 | \$386,201 | 92.7% | \$916,225 | \$499,644 | 119.9% | | | |
| Milton, Town | \$648,410 | \$311,936 | 92.7% | \$740,038 | \$403,564 | 119.9% | \$783,843 | \$447,369 | 133.0% |
| Harmony (80%) | \$433,895 | \$208,737 | 92.7% | \$619,012 | \$393,854 | 174.9% | \$655,653 | \$430,495 | 191.2% |
| Harmony (20%) | \$119,916 | | | | | | | | |
| Harmony, Town | \$553,811 | | | | | | | | |
| Johnstown, Town | \$116,327 | \$56,767 | 95.3% | \$177,021 | \$117,461 | 197.2% | \$187,499 | \$127,939 | 214.8% |
| Koshkonong, Town | \$38,194 | \$18,374 | 92.7% | \$43,592 | \$23,772 | 119.9% | \$46,172 | \$26,352 | 133.0% |
| Lima, Town | \$64,397 | \$23,891 | 59.0% | \$131,284 | \$90,778 | 224.1% | \$139,055 | \$98,549 | 243.3% |
| | \$2,223,921 | \$1,005,906 | 82.8% | \$2,627,171 | \$1,529,072 | 139.2% | \$1,812,222 | \$1,130,704 | 165.9% |
| Year 1 Projected Increase Total | \$1,066,185 | | | \$1,469,435 | | | \$1,071,067 | | |

TOR Financials - Year 2 (Potentially 2024)

| YEAR 2 - 2024 SUMMARY | | | | | | | | | |
|--|--|-----------------|--------------|--|---------------------|--------------|--|---------------------|--------------|
| | Janesville Projection 1 Station (5) | | | EFPD Model (6 Municipalities) ! Stations / Potentially 3 Stations (4+3+1+1) | | | EFPD Model (5 Municipalities) 1 Stations / Potentially 2 Stations (5+1) | | |
| EXPENSES | | | | | | | | | |
| WAGES | \$1,157,723 | | | \$1,303,400 | | | \$827,652 | | |
| BENEFITS | \$644,912 | | | \$515,796 | | | \$277,934 | | |
| MGMT PAYMENT | \$185,400 | | | \$181,836 | | | \$181,836 | | |
| HR/Payroll/Accounting | \$0 | | | \$30,000 | | | \$30,000 | | |
| Operating Expenses | \$252,320 | | | \$357,016 | | | \$255,892 | | |
| TOTAL EXPENSE BUDGET | \$2,240,355 | | | \$2,388,048 | | | \$1,573,314 | | |
| Less EMS Collections | -\$250,000 | | | -\$300,276 | | | -\$122,813 | | |
| Less FAP | \$0 | | | -\$5,000 | | | -\$2,045 | | |
| TOTAL OP LEVY | \$1,990,355 | | | \$2,082,772 | | | \$1,448,457 | | |
| CAPITAL REQUIREMENT - Excludin | \$0 | | | \$50,531 | | | \$50,531 | | |
| TOTAL OP + CAPITAL LEVY | \$2,142,682 | | | \$2,133,303 | | | \$1,498,988 | | |
| 2021 Levy Total | \$1,157,736 | | | \$1,157,736 | | | \$741,155 | | |
| Year 2 Projected Increase Total | \$984,946 | | | \$975,567 | | | \$757,833 | | |
| | <u>Total</u> | <u>Increase</u> | <u>% Inc</u> | <u>Total (6)</u> | <u>Increase (6)</u> | <u>% Inc</u> | <u>Total (5)</u> | <u>Increase (5)</u> | <u>% Inc</u> |
| Milton, City | \$759,419 | \$23,408 | 3.2% | \$743,989 | \$14,590 | 2.0% | | | |
| Milton, Town | \$613,385 | \$18,907 | 3.2% | \$600,922 | \$11,784 | 2.0% | \$648,359 | \$18,988 | 3.0% |
| Harmony (80%) | \$410,457 | \$12,652 | 3.2% | \$502,647 | \$9,857 | 2.0% | \$542,326 | \$15,883 | 3.0% |
| Harmony (20%) | \$152,327 | | | | | | | | |
| Harmony, Town | \$562,784 | | | | | | | | |
| Johnstown, Town | \$110,043 | \$3,392 | 3.2% | \$143,743 | \$2,819 | 2.0% | \$155,091 | \$4,542 | 3.0% |
| Koshkonong, Town | \$36,131 | \$1,114 | 3.2% | \$35,397 | \$694 | 2.0% | \$38,191 | \$1,119 | 3.0% |
| Lima, Town | \$60,919 | \$1,878 | 3.2% | \$106,604 | \$2,091 | 2.0% | \$115,020 | \$3,369 | 3.0% |
| | \$2,142,682 | \$61,350 | 2.9% | \$2,133,303 | \$41,834 | 2.0% | \$1,498,988 | \$43,901 | 3.0% |

| YEAR 2 - 2024 SUMMARY - FACILITIES | | | | | | | | | |
|---|--------------------|-----------------|--------------|--------------------|---------------------|--------------|--------------------|---------------------|--------------|
| CAPITAL REQUIREMENT - Facilities | \$180,250 | | | \$765,289 | | | \$586,722 | | |
| | <u>Total</u> | <u>Increase</u> | <u>% Inc</u> | <u>Total (6)</u> | <u>Increase (6)</u> | <u>% Inc</u> | <u>Total (5)</u> | <u>Increase (5)</u> | <u>% Inc</u> |
| Milton, City | \$828,193 | \$25,411 | 3.2% | \$1,010,883 | \$94,658 | 10.3% | | | |
| Milton, Town | \$668,934 | \$20,525 | 3.2% | \$816,494 | \$76,456 | 10.3% | \$902,135 | \$118,292 | 15.1% |
| Harmony (80%) | \$447,629 | \$13,734 | 3.2% | \$682,964 | \$63,952 | 10.3% | \$754,599 | \$98,947 | 15.1% |
| Harmony (20%) | \$152,327 | | | | | | | | |
| Harmony, Town | \$599,956 | | | | | | | | |
| Johnstown, Town | \$120,009 | \$3,682 | 3.2% | \$195,309 | \$18,289 | 10.3% | \$215,795 | \$28,296 | 15.1% |
| Koshkonong, Town | \$39,403 | \$1,209 | 3.2% | \$48,095 | \$4,504 | 10.3% | \$53,140 | \$6,968 | 15.1% |
| Lima, Town | \$66,435 | \$2,038 | 3.2% | \$144,847 | \$13,563 | 10.3% | \$160,040 | \$20,985 | 15.1% |
| | \$2,322,932 | \$66,600 | 2.9% | \$2,898,592 | \$271,421 | 10.3% | \$2,085,710 | \$273,488 | 15.1% |
| Year 2 Projected Increase Total | \$1,165,196 | | | \$1,740,856 | | | \$1,344,555 | | |

TOR Financials - Year 3 (Potentially 2025)

| YEAR 3 - 2025 SUMMARY | | | | | | | | | |
|--|--|-----------------|--------------|--|---------------------|--------------|---|---------------------|--------------|
| | Janesville Projection 1 Station (5) | | | EFPD Model (6 Municipalities) 2 Stations / Potentially 3 Stations (4+3+1+1) | | | EFPD Model (5 Municipalities) 1 Station / Potentially 2 Stations (5+1) | | |
| EXPENSES | | | | | | | | | |
| WAGES | \$1,472,059 | | | \$1,557,004 | | | \$1,215,220 | | |
| BENEFITS | \$732,924 | | | \$560,832 | | | \$389,623 | | |
| MGMT PAYMENT | \$190,962 | | | \$183,762 | | | \$183,762 | | |
| HR/Payroll/Accounting | \$0 | | | \$30,000 | | | \$30,000 | | |
| Operating Expenses | \$259,889 | | | \$367,099 | | | \$263,113 | | |
| TOTAL EXPENSE BUDGET | \$2,655,834 | | | \$2,698,697 | | | \$2,081,718 | | |
| Less EMS Collections | -\$250,000 | | | -\$350,551 | | | -\$143,375 | | |
| Less FAP | \$0 | | | -\$5,000 | | | -\$2,045 | | |
| TOTAL OP LEVY (6) | \$2,405,834 | | | \$2,343,146 | | | \$1,936,298 | | |
| CAPITAL REQUIREMENT - Excludin | \$0 | | | \$50,531 | | | \$50,531 | | |
| TOTAL OP + CAPITAL LEVY | \$2,558,160 | | | \$2,393,677 | | | \$1,986,829 | | |
| 2021 Levy Total | \$1,157,736 | | | \$1,157,736 | | | \$741,155 | | |
| Year 3 Projected Increase Total | \$1,400,424 | | | \$1,235,941 | | | \$1,245,674 | | |
| | <u>Total</u> | <u>Increase</u> | <u>% Inc</u> | <u>Total (6)</u> | <u>Increase (6)</u> | <u>% Inc</u> | <u>Total (5)</u> | <u>Increase (5)</u> | <u>% Inc</u> |
| Milton, City | \$917,945 | \$158,526 | 20.9% | \$834,794 | \$90,805 | 12.2% | | | |
| Milton, Town | \$741,427 | \$128,042 | 20.9% | \$674,266 | \$73,344 | 12.2% | \$859,366 | \$211,007 | 32.5% |
| Harmony (80%) | \$496,139 | \$85,681 | 20.9% | \$563,996 | \$61,349 | 12.2% | \$718,825 | \$176,499 | 32.5% |
| Harmony (20%) | \$152,327 | | | | | | | | |
| Harmony, Town | \$648,465 | | | | | | | | |
| Johnstown, Town | \$133,015 | \$22,971 | 20.9% | \$161,288 | \$17,544 | 12.2% | \$205,564 | \$50,474 | 32.5% |
| Koshkonong, Town | \$43,674 | \$7,542 | 20.9% | \$39,717 | \$4,320 | 12.2% | \$50,621 | \$12,429 | 32.5% |
| Lima, Town | \$73,635 | \$12,717 | 20.9% | \$119,616 | \$13,011 | 12.2% | \$152,453 | \$37,433 | 32.5% |
| | \$2,558,160 | \$415,479 | 16.3% | \$2,393,677 | \$260,374 | 12.2% | \$1,986,829 | \$487,841 | 32.5% |

| YEAR 3 - 2025 SUMMARY - FACILITIES | | | | | | | | | |
|---|--------------------|-----------------|--------------|--------------------|---------------------|--------------|--------------------|---------------------|--------------|
| CAPITAL REQUIREMENT - Facilities | \$185,658 | | | \$765,289 | | | \$586,722 | | |
| | <u>Total</u> | <u>Increase</u> | <u>% Inc</u> | <u>Total (6)</u> | <u>Increase (6)</u> | <u>% Inc</u> | <u>Total (5)</u> | <u>Increase (5)</u> | <u>% Inc</u> |
| Milton, City | \$988,783 | \$160,589 | 19.4% | \$1,101,689 | \$90,805 | 9.0% | | | |
| Milton, Town | \$798,643 | \$129,708 | 19.4% | \$889,837 | \$73,344 | 9.0% | \$1,113,142 | \$211,007 | 23.4% |
| Harmony (80%) | \$534,426 | \$86,797 | 19.4% | \$744,313 | \$61,349 | 9.0% | \$931,098 | \$176,499 | 23.4% |
| Harmony (20%) | \$152,327 | | | | | | | | |
| Harmony, Town | \$686,752 | | | | | | | | |
| Johnstown, Town | \$143,279 | \$23,270 | 19.4% | \$212,853 | \$17,544 | 9.0% | \$266,269 | \$50,474 | 23.4% |
| Koshkonong, Town | \$47,044 | \$7,640 | 19.4% | \$52,416 | \$4,320 | 9.0% | \$65,569 | \$12,429 | 23.4% |
| Lima, Town | \$79,318 | \$12,882 | 19.4% | \$157,858 | \$13,011 | 9.0% | \$197,473 | \$37,433 | 23.4% |
| | \$2,743,818 | \$420,887 | 15.3% | \$3,158,966 | \$260,374 | 9.0% | \$2,573,551 | \$487,841 | 23.4% |
| Year 3 Projected Increase Total | \$1,586,082 | | | \$2,001,230 | | | \$1,832,396 | | |

TOR Financials - Year 4 (Potentially 2026)

| YEAR 4 - 2026 SUMMARY | | | | | | | | | |
|--|--|-----------------|--------------|--|---------------------|--------------|--|---------------------|--------------|
| | Janesville Projection 1 Station (5) | | | EFPD Model (6 Municipalities) 2 Stations / Potentially 3 Stations (4+3+1+1) | | | EFPD Model (5 Municipalities) 1 Stations / Potentially 2 Stations (5+1) | | |
| EXPENSES | | | | | | | | | |
| WAGES | \$1,523,872 | | | \$1,598,720 | | | \$1,246,701 | | |
| BENEFITS | \$770,536 | | | \$572,986 | | | \$398,401 | | |
| MGMT PAYMENT | \$196,691 | | | \$185,717 | | | \$185,717 | | |
| HR/Payroll/Accounting | \$0 | | | \$30,000 | | | \$30,000 | | |
| Operating Expenses | \$267,686 | | | \$377,182 | | | \$270,334 | | |
| TOTAL EXPENSE BUDGET | \$2,758,785 | | | \$2,764,606 | | | \$2,131,154 | | |
| Less EMS Collections | -\$250,000 | | | -\$350,551 | | | -\$143,375 | | |
| Less FAP | \$0 | | | -\$5,000 | | | -\$2,045 | | |
| TOTAL OP LEVY (6) | \$2,508,785 | | | \$2,409,055 | | | \$1,985,734 | | |
| CAPITAL REQUIREMENT - Excludin | \$0 | | | \$50,531 | | | \$50,531 | | |
| TOTAL OP + CAPITAL LEVY | \$2,661,112 | | | \$2,459,586 | | | \$2,036,265 | | |
| 2021 Levy Total | \$1,157,736 | | | \$1,157,736 | | | \$741,155 | | |
| Year 4 Projected Increase Total | \$1,503,376 | | | \$1,301,850 | | | \$1,295,110 | | |
| | <u>Total</u> | <u>Increase</u> | <u>% Inc</u> | <u>Total (6)</u> | <u>Increase (6)</u> | <u>% Inc</u> | <u>Total (5)</u> | <u>Increase (5)</u> | <u>% Inc</u> |
| Milton, City | \$957,226 | \$39,281 | 4.3% | \$857,780 | \$22,986 | 2.8% | | | |
| Milton, Town | \$773,154 | \$31,727 | 4.3% | \$692,832 | \$18,566 | 2.8% | \$880,749 | \$21,383 | 2.5% |
| Harmony (80%) | \$517,370 | \$21,231 | 4.3% | \$579,525 | \$15,529 | 2.8% | \$736,710 | \$17,886 | 2.5% |
| Harmony (20%) | \$152,327 | | | | | | | | |
| Harmony, Town | \$669,696 | | | | | | | | |
| Johnstown, Town | \$138,707 | \$5,692 | 4.3% | \$165,729 | \$4,441 | 2.8% | \$210,679 | \$5,115 | 2.5% |
| Koshkonong, Town | \$45,542 | \$1,869 | 4.3% | \$40,811 | \$1,094 | 2.8% | \$51,880 | \$1,260 | 2.5% |
| Lima, Town | \$76,786 | \$3,151 | 4.3% | \$122,909 | \$3,294 | 2.8% | \$156,246 | \$3,793 | 2.5% |
| | \$2,661,112 | \$102,951 | 4.3% | \$2,459,586 | \$65,909 | 2.8% | \$2,036,265 | \$49,436 | 2.5% |

| YEAR 4 - 2026 SUMMARY - FACILITIES | | | | | | | | | |
|---|--------------------|-----------------|--------------|--------------------|---------------------|--------------|--------------------|---------------------|--------------|
| CAPITAL REQUIREMENT - Facilities: | \$191,227 | | | \$765,289 | | | \$586,722 | | |
| | <u>Total</u> | <u>Increase</u> | <u>% Inc</u> | <u>Total (6)</u> | <u>Increase (6)</u> | <u>% Inc</u> | <u>Total (5)</u> | <u>Increase (5)</u> | <u>% Inc</u> |
| Milton, City | \$1,030,188 | \$41,406 | 4.2% | \$1,124,674 | \$22,986 | 2.1% | | | |
| Milton, Town | \$832,086 | \$33,444 | 4.2% | \$908,403 | \$18,566 | 2.1% | \$1,134,524 | \$21,383 | 1.9% |
| Harmony (80%) | \$556,805 | \$22,379 | 4.2% | \$759,842 | \$15,529 | 2.1% | \$948,983 | \$17,886 | 1.9% |
| Harmony (20%) | \$152,327 | | | | | | | | |
| Harmony, Town | \$709,132 | | | | | | | | |
| Johnstown, Town | \$149,279 | \$6,000 | 4.2% | \$217,294 | \$4,441 | 2.1% | \$271,384 | \$5,115 | 1.9% |
| Koshkonong, Town | \$49,014 | \$1,970 | 4.2% | \$53,509 | \$1,094 | 2.1% | \$66,829 | \$1,260 | 1.9% |
| Lima, Town | \$82,639 | \$3,321 | 4.2% | \$161,152 | \$3,294 | 2.1% | \$201,266 | \$3,793 | 1.9% |
| | \$2,852,339 | \$108,520 | 4.2% | \$3,224,875 | \$65,909 | 2.1% | \$2,522,987 | \$49,436 | 1.9% |
| Year 4 Projected Increase Total | \$1,694,603 | | | \$2,067,139 | | | \$1,881,832 | | |

TOR Financials - Year 5 (Potentially 2027)

| YEAR 5 - 2027 SUMMARY | | | | | | | | | |
|--|--|-----------------|--------------|--|---------------------|--------------|---|---------------------|--------------|
| | Janesville Projection 1 Station (5) | | | EFPD Model (6 Municipalities) 2 Stations / Potentially 3 Stations (4+3+1+1) | | | EFPD Model (5 Municipalities) 1 Station / Potentially 2 Stations (5+1) | | |
| EXPENSES | | | | | | | | | |
| WAGES | \$1,673,744 | | | \$1,716,302 | | | \$1,318,285 | | |
| BENEFITS | \$832,644 | | | \$603,050 | | | \$415,174 | | |
| MGMT PAYMENT | \$202,592 | | | \$187,702 | | | \$187,702 | | |
| HR/Payroll/Accounting | \$0 | | | \$30,000 | | | \$30,000 | | |
| Operating Expenses | \$275,717 | | | \$387,265 | | | \$277,555 | | |
| TOTAL EXPENSE BUDGET | \$2,984,697 | | | \$2,924,319 | | | \$2,228,716 | | |
| Less EMS Collections | -\$250,000 | | | -\$350,551 | | | -\$143,375 | | |
| Less FAP | \$0 | | | -\$5,000 | | | -\$2,045 | | |
| TOTAL OP LEVY (6) | \$2,734,697 | | | \$2,568,768 | | | \$2,083,296 | | |
| CAPITAL REQUIREMENT - Excludin | \$0 | | | \$50,531 | | | \$50,531 | | |
| TOTAL OP + CAPITAL LEVY | \$2,887,023 | | | \$2,619,298 | | | \$2,133,827 | | |
| 2021 Levy Total | \$1,157,736 | | | \$1,157,736 | | | \$741,155 | | |
| Year 5 Projected Increase Total | \$1,729,287 | | | \$1,461,562 | | | \$1,392,672 | | |
| | <u>Total</u> | <u>Increase</u> | <u>% Inc</u> | <u>Total (6)</u> | <u>Increase (6)</u> | <u>% Inc</u> | <u>Total (5)</u> | <u>Increase (5)</u> | <u>% Inc</u> |
| Milton, City | \$1,043,422 | \$86,197 | 9.0% | \$913,480 | \$55,700 | 6.5% | | | |
| Milton, Town | \$842,775 | \$69,621 | 9.0% | \$737,820 | \$44,989 | 6.5% | \$922,947 | \$42,199 | 4.8% |
| Harmony (80%) | \$563,958 | \$46,588 | 9.0% | \$617,157 | \$37,631 | 6.5% | \$772,008 | \$35,297 | 4.8% |
| Harmony (20%) | \$152,327 | | | | | | | | |
| Harmony, Town | \$716,285 | | | | | | | | |
| Johnstown, Town | \$151,197 | \$12,490 | 9.0% | \$176,490 | \$10,762 | 6.5% | \$220,773 | \$10,094 | 4.8% |
| Koshkonong, Town | \$49,643 | \$4,101 | 9.0% | \$43,461 | \$2,650 | 6.5% | \$54,366 | \$2,486 | 4.8% |
| Lima, Town | \$83,701 | \$6,914 | 9.0% | \$130,890 | \$7,981 | 6.5% | \$163,732 | \$7,486 | 4.8% |
| | \$2,887,023 | \$225,912 | 8.1% | \$2,619,298 | \$159,713 | 6.5% | \$2,133,827 | \$97,562 | 4.8% |

| YEAR 5 - 2027 SUMMARY - FACILITIES | | | | | | | | | |
|---|--------------------|-----------------|--------------|--------------------|---------------------|--------------|--------------------|---------------------|--------------|
| CAPITAL REQUIREMENT - Facilities | \$196,964 | | | \$765,289 | | | \$586,722 | | |
| | <u>Total</u> | <u>Increase</u> | <u>% Inc</u> | <u>Total (6)</u> | <u>Increase (6)</u> | <u>% Inc</u> | <u>Total (5)</u> | <u>Increase (5)</u> | <u>% Inc</u> |
| Milton, City | \$1,118,574 | \$88,385 | 8.6% | \$1,180,374 | \$55,700 | 5.0% | | | |
| Milton, Town | \$903,476 | \$71,389 | 8.6% | \$953,392 | \$44,989 | 5.0% | \$1,176,723 | \$42,199 | 3.7% |
| Harmony (80%) | \$604,576 | \$47,771 | 8.6% | \$797,473 | \$37,631 | 5.0% | \$984,281 | \$35,297 | 3.7% |
| Harmony (20%) | \$152,327 | | | | | | | | |
| Harmony, Town | \$756,903 | | | | | | | | |
| Johnstown, Town | \$162,087 | \$12,807 | 8.6% | \$228,056 | \$10,762 | 5.0% | \$281,478 | \$10,094 | 3.7% |
| Koshkonong, Town | \$53,219 | \$4,205 | 8.6% | \$56,159 | \$2,650 | 5.0% | \$69,315 | \$2,486 | 3.7% |
| Lima, Town | \$89,729 | \$7,090 | 8.6% | \$169,133 | \$7,981 | 5.0% | \$208,752 | \$7,486 | 3.7% |
| | \$3,083,987 | \$231,649 | 8.1% | \$3,384,587 | \$159,713 | 5.0% | \$2,720,549 | \$97,562 | 3.7% |
| Year 5 Projected Increase Total | \$1,926,251 | | | \$2,226,851 | | | \$1,979,394 | | |